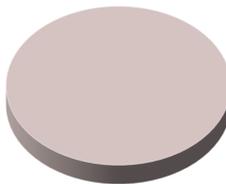


Offshore  
0%

In November, two events were highlighted: the announcement of tapering by the FED and the arising of the Omicron variant. After the Thanksgiving, the volatility increased greatly with the strong movement of the prices in the last days of the month. The economic impact of the monetary stimulus reduction due to fear of new lockdowns, harmed the performance of commodities and stock markets. Furthermore, the assumed scenario of a worse activity level potentialized by tapering, flattened the long-term yield curve.



For the first time this year, we could notice a reversion on the tendency of deterioration on the inflationary expectation, shifting down the long-term yield rate. This change was partially motivated by the Brazilian Central Bank action regarding the increase of the interest rate and the progress of court-order debt issue. The equity market suffered a stronger impact due to the low economic activity, which went to technical recession in the 3Q and embodied a GDP fall in 2022 - on account of a higher interest rates expectation.

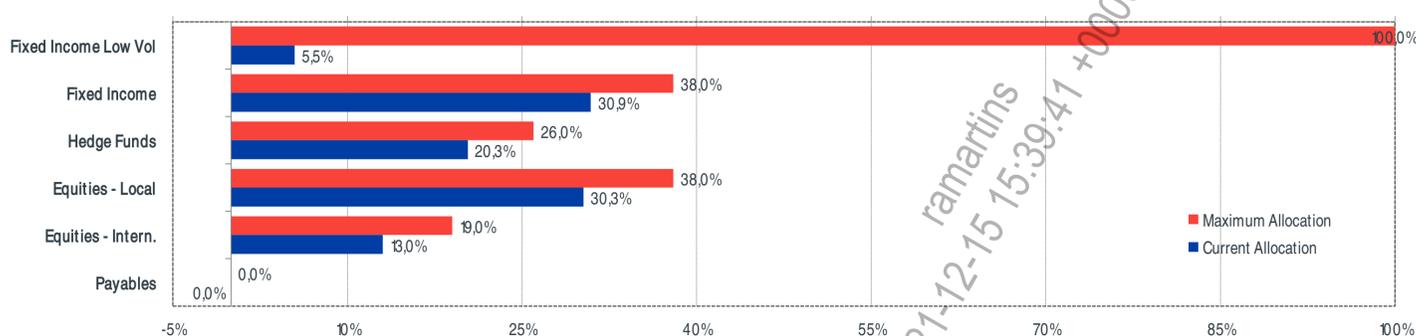
Local  
100%

BA&ES local portfolio returned -0,8% mtd, still below its benchmark. Although, most of classes had negative return, and once again Brazilian Equities class had a negative performance (-4.1%), below its benchmark IBX, -1.7%. This month in particular, the negative impact on our Brazilian Equities class was due to two important positions common to many of our managers: Natura and MELI. On the other hand, we had a recovery in the Fixed Income class, up +3,0% mtd.

PORTFOLIO PERFORMANCE - LOCAL (in Brazilian Reais - R\$)

ASSET CLASS	MTD	YTD	12M	24 M	36 M	BENCHMARK	MTD	YTD	12M	24 M	36 M
Fixed Income Low Vol	0,6%	4,0%	4,2%	3,5%	4,3%	CDI	0,6%	3,6%	3,8%	3,4%	4,3%
Fixed Income	3,0%	-4,6%	-0,5%	1,6%	6,2%	IRF Comp.	3,0%	-3,7%	0,2%	2,5%	7,0%
Hedge Funds	-0,5%	1,1%	3,7%	5,2%	6,0%	IHF Comp.	-0,5%	0,8%	3,5%	4,5%	5,8%
Equities - Local	-4,1%	-18,9%	-14,3%	2,9%	12,1%	IBX	-1,7%	-13,9%	-6,0%	-2,2%	5,5%
Equities - Intern.	-1,5%	27,5%	29,0%	36,3%	32,8%	MSCI (BRL)	-1,9%	27,2%	28,3%	36,8%	32,8%
Payables	0,0%	0,0%	0,0%	0,0%	0,0%	Inflation IPCA	0,9%	9,3%	10,7%	7,5%	6,1%
<b>Total</b>	<b>-0,8%</b>	<b>-3,7%</b>	<b>0,0%</b>	<b>7,9%</b>	<b>10,9%</b>	<b>BENCHMARK</b>	<b>0,5%</b>	<b>-1,5%</b>	<b>3,2%</b>	<b>6,7%</b>	<b>9,5%</b>

ASSET ALLOCATION - LOCAL



ASSET CLASS	Allocation (R\$)
Fixed Income Low Vol	229.866
Fixed Income	130.1083
Hedge Funds	856.320
Equities - Local	1273.981
Equities - Intern.	549.182
Payables	(1.157)
<b>Total</b>	<b>4.209.275</b>

GROWTH AND CURRENT ACCOUNT - LOCAL PORTFOLIO (In R\$ Thousands)

GROWTH	2016	2017	2018	2019	2020	2021	ACC.
NOMINAL	0,1%	8,7%	7,0%	19,0%	-5,8%	-5,4%	23,3%
REAL	-0,1%	5,5%	3,2%	14,1%	-9,9%	-13,6%	-3,4%
IPCA	0,2%	2,9%	3,7%	4,3%	4,5%	9,4%	27,6%

CURRENT ACCOUNT	2016	2017	2018	2019	2020	2021
INITIAL	0	3.416	3.712	3.972	4.728	4.452
Subscriptions	3.415	0	0	0	0	0
Withdrawals	0	0	0	0	-952	0
Account Costs	0	-64	-32	-53	-48	-82
FINAL	3.416	3.712	3.972	4.728	4.452	4.209
ACCOUNT COSTS	0,0%	-1,7%	-0,8%	-1,2%	-1,0%	-1,8%
SPENDING RATE	0,0%	0,0%	0,0%	0,0%	-18,5%	0,0%
Nominal Return	0,1%	10,5%	8,0%	20,9%	17,4%	-3,7%
Inflation IPCA	0,0%	2,9%	3,7%	4,3%	4,5%	9,3%
Real Return	0,1%	7,4%	4,1%	15,9%	12,3%	-11,9%

The difference between the portfolio performance and the portfolio growth is that the latter considers the impacts of transactions and taxes.